

# Does the PNG government get its fair share from the resource sector?

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# Plan for Today

1. Theory
2. Data
3. Policy Implications
  - resources fiscal regime
  - economy-wide

# Motivation: why are we looking at this

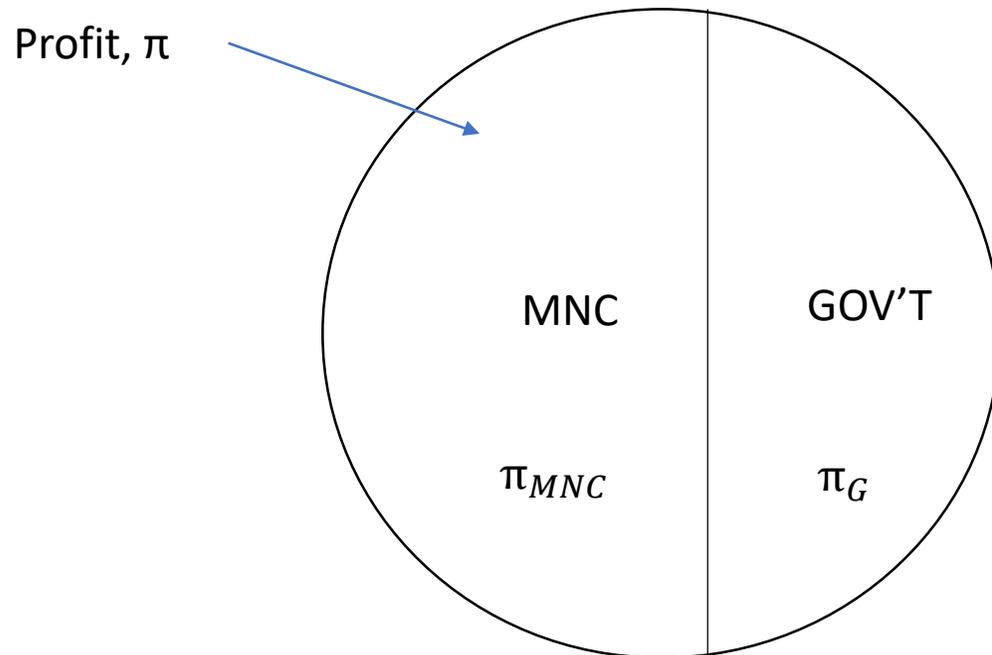
- Why are we looking at this?
  - PNG
  - Lack of data availability (previous project)
  
- What are we doing?
  - New database: EITI
  - Theoretical model
  - Empirical analysis (to come): examine government take controlling for
    - factors which influence the bargain between Govt and MNC
    - profit related variables (cost, prices)

# 1. Theory

# 1. Bargaining game: Division of gains between two parties

- Two parties: Government, MNC

Dividing profit: you get more, I get less



$$\text{Profit } \pi = \pi_G + \pi_{MNC}$$

# Nash bargaining framework

- Total Rents,  $\pi$

$$\pi = P.Q - C(Q)$$

- $P$  = price of resources
- $Q$  = quantity of resources
- $C(Q)$  = cost of producing given quantity of resources,  $Q$
- In event of bargain, rents are distributed

$$\pi = \pi_G + \pi_{MNC}$$

- $\pi_G$ : government profit, if bargain takes place
- $\pi_{MNC}$ : MNC profit, if bargain takes place

# Nash bargaining framework

$$B = (\pi_G - \pi_G^*)^\alpha (\pi_{MNC} - \pi_{MNC}^*)^{1-\alpha}$$

$$\text{Solution: Government share} = \frac{\pi_G}{\pi} = \alpha \left[ 1 - \frac{\pi_{MNC}^*}{\pi} \right] + (1-\alpha) \left[ \frac{\pi_G^*}{\pi} \right]$$

- Depends on
  - $\pi_G$ : what government gets if bargain takes place
  - $\pi_G^*$ : what government gets if bargain breaks down
  - $\pi_{MNC}$ : what MNC if bargain takes place
  - $\pi_{MNC}^*$ : what MNC gets if bargain breaks down
  - $\alpha$ : bargaining strength of government,  $1-\alpha$ : bargaining strength of MNC
- Participation Constraints:  $\pi_G > \pi_G^*$                        $\pi_{MNC} > \pi_{MNC}^*$

# Nash bargaining framework

- Government gets better deal if
  - Outside option better:  $\pi_G^*$  higher
  - Bargaining strength,  $\alpha$ , higher (less impatient)
- MNC gets better deal if
  - Outside options better:  $\pi_{MNC}^*$  higher
  - Bargaining strength,  $(1-\alpha)$ , higher
  
- $\uparrow \pi_G^* \rightarrow$  increase in government share
- $\uparrow \pi_{MNC}^* \rightarrow$  decrease in government share
- $\uparrow \alpha \rightarrow$  increase in government share

# Simple example

- Two people, Rachael and Hane, dividing a pizza of size 1
- If they can't agree on a way to split it, it disappears
- Outside option: each has  $\frac{1}{4}$  of a pizza at home
- Each has equal bargaining strength:  $\alpha = \frac{1}{2}$ ,  $1 - \alpha = \frac{1}{2}$
- Rachael's share =  $\frac{\pi_R}{\pi} = \alpha \left[ 1 - \frac{\pi_H^*}{\pi} \right] + (1 - \alpha) \left[ \frac{\pi_R^*}{\pi} \right]$   
 $= \frac{1}{2} \left[ 1 - \frac{1/4}{1} \right] + \left( \frac{1}{2} \right) \left[ \frac{1/4}{1} \right] = \frac{1}{2}$
- Similarly, Hane's share =  $\frac{1}{2}$

Suppose Rachael's bargaining strength increases to  $\alpha = \frac{3}{4}$

then Rachael gets 0.625, and Hane 0.375

Suppose Hane has  $\frac{3}{4}$  of a pizza at home: Rachael gets 0.25 and Hane 0.75

# Outside options

What does  $\pi_G^*$  depend on:

- Capacity to do the project yourself – nationalize:
  - if you can't nationalize you get zero, but
- Leave it in the ground
  - Defer exploitation now to future

What does  $\pi_{MNC}^*$  depend on:

- Projects in other countries (profits elsewhere relative to here)
- Fear of break-down in negotiations and another MNC getting project

# Bargaining strength

## Governments bargaining strength, $\alpha$ , depends on:

- Accountability to people – pressure to push for better deal
  - Increase transparency
    - Higher transparency  $\rightarrow$  push for better deal
- Political risk
  - Increased likelihood of disruption of project  $\rightarrow$  decreases  $\alpha$   $\rightarrow$  MNC better deal
- Corruption
  - decrease  $\alpha$
- Bureaucratic ability
  - Less able bureaucracy  $\rightarrow$  less effective at negotiations  $\rightarrow$  lower  $\alpha$

## MNC's bargaining strength ( $1 - \alpha$ ) depend on:

- Number of competitors (even if collaborating)
- Sunk costs (exploration, construction)
  - How heavily invested is mnc?

# What does model say about how to bargain?

- Improve your outside options
- Increase your bargaining strength
  
- $\uparrow \pi_G^* \rightarrow$  increase in government share
- $\uparrow \pi_{MNC}^* \rightarrow$  decrease in government share
- $\uparrow \alpha \rightarrow$  increase in government share
  
- “We can’t wait too long before our place in the queue slips.”  
- Peter Botten, June 2019 (reminder: outside options)

## 2. Data

# Data on resource revenue

This is a cross-country research project.

Motivation: Lack of readily available data on countries' resource tax revenue

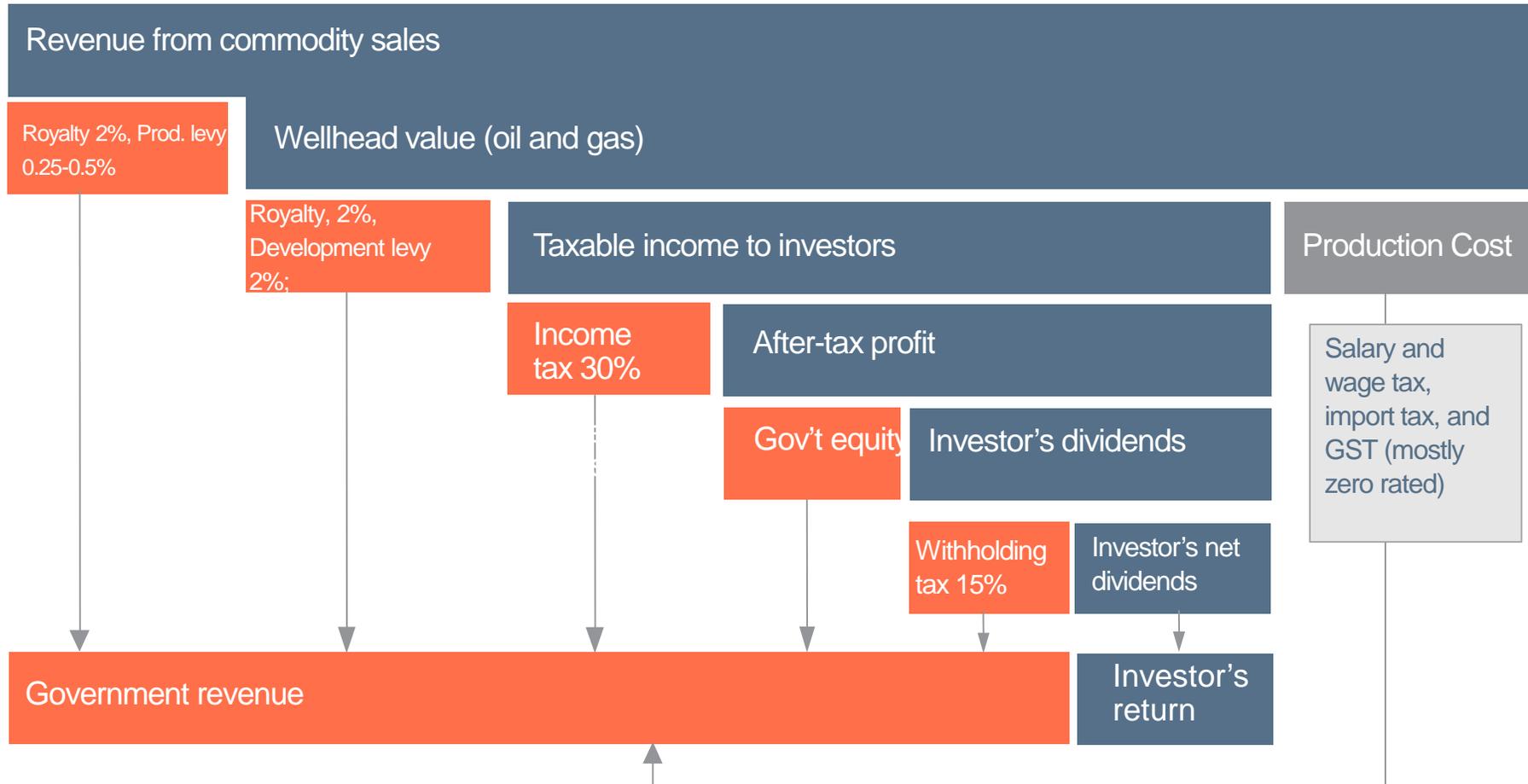
- Recently, International Centre for Tax and Development (ICTD) released a cross-country database on tax revenues, including from resource sector.
- ICTD is mostly based on IMF Article IV reports.
- Reasonably long time series, but numbers typically come from budgets, no breakdown of payments, and not clear if accurate.

# Our database

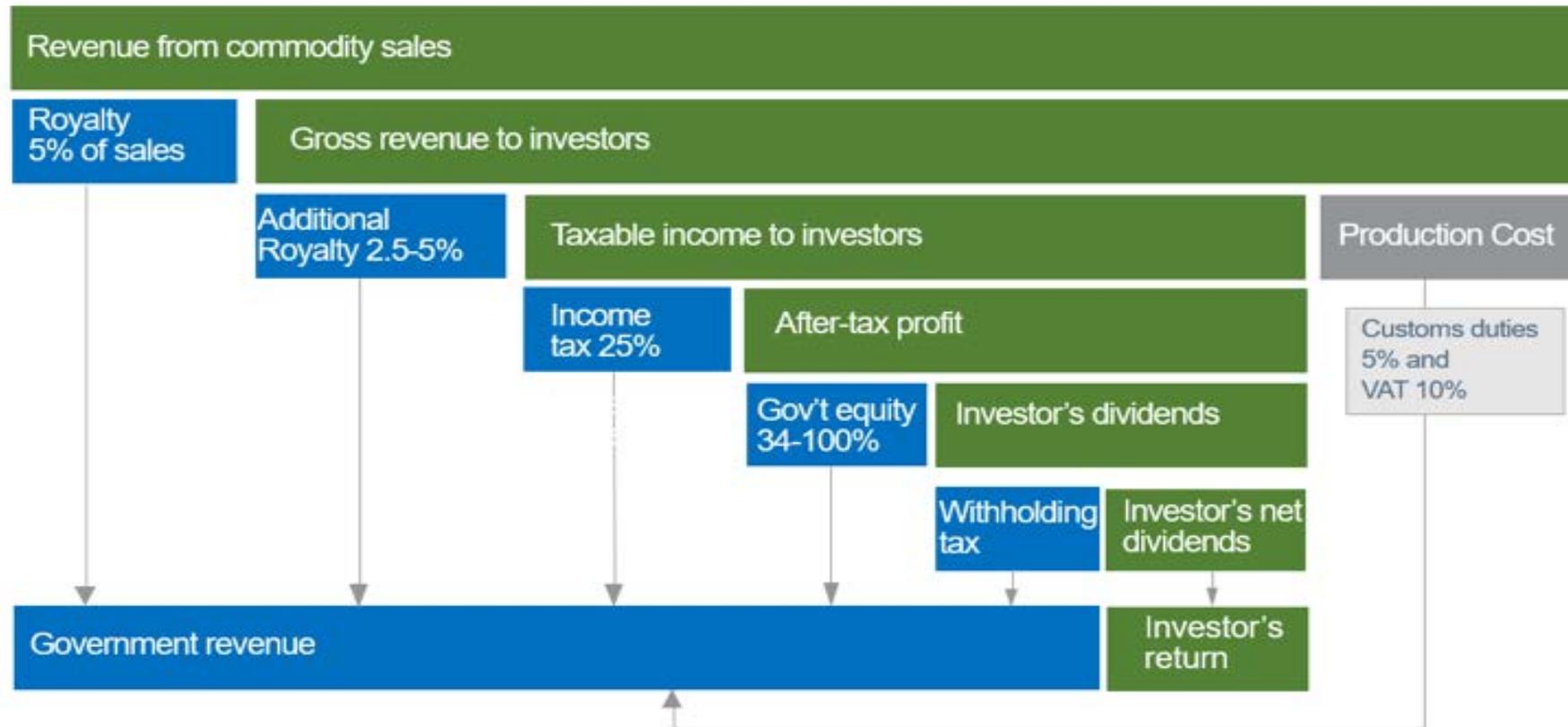
- Based on Extractive Industries Transparency Initiative (EITI) annual reports
- EITI: Formed in 2003, 52 member countries currently, seeks to address governance and transparency issues in resource sector.
- Among others, annual EITI reports publish detailed information on government tax revenues from the extractives sector.
- We collect this information where possible for the 52 member countries plus former ones such as Azerbaijan, Niger, US, and Yemen.
- Sample period 2004-2017
- Data quality often seems questionable in earlier years.
- Best to restrict sample period to 2009-2017.

- We report resource revenues grouped into the following categories:
  - Total resource revenue
  - Corporate income tax (CIT)
  - Royalties
  - Payments associated with state ownership (Equity)
  - Production sharing agreements/contracts (PSA/PSC)
  - Social contributions (incl. salary and wage tax)
- Other payments not reported separately:
  - VAT/GST
  - Bonuses, e.g. signature bonus
  - License fees
  - Dividend or interest withholding tax
  - Import duties
  - Others

# PNG's fiscal regime (simplified)



# Mongolia: Mining fiscal regime

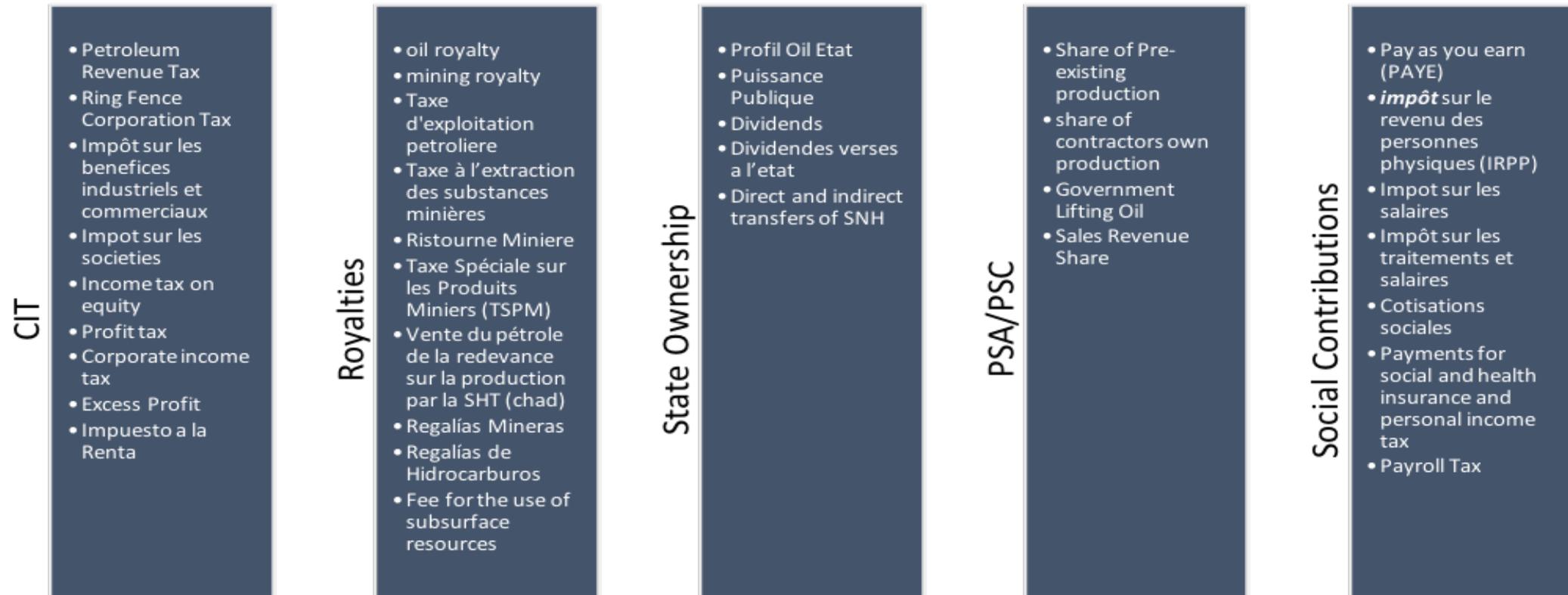


Source: Namkhajantsan and Schröder (2019)

# EITI's and our approach

- EITI determines material payments and reporting entities (companies and government agencies)
- EITI sends out templates to companies and government agencies
- Next, payments of reporting companies are compared against government and differences reconciled.
- We use reconciled revenues reported by government.
- In most cases, >95% of revenues are reconciled and remaining differences very small (<1% of total).
- Exceptions are highlighted in the dataset.
- Often judgment calls are needed in terms of payment classification.
- Large variety in terms of reporting style, consistency, and apparent data reliability.

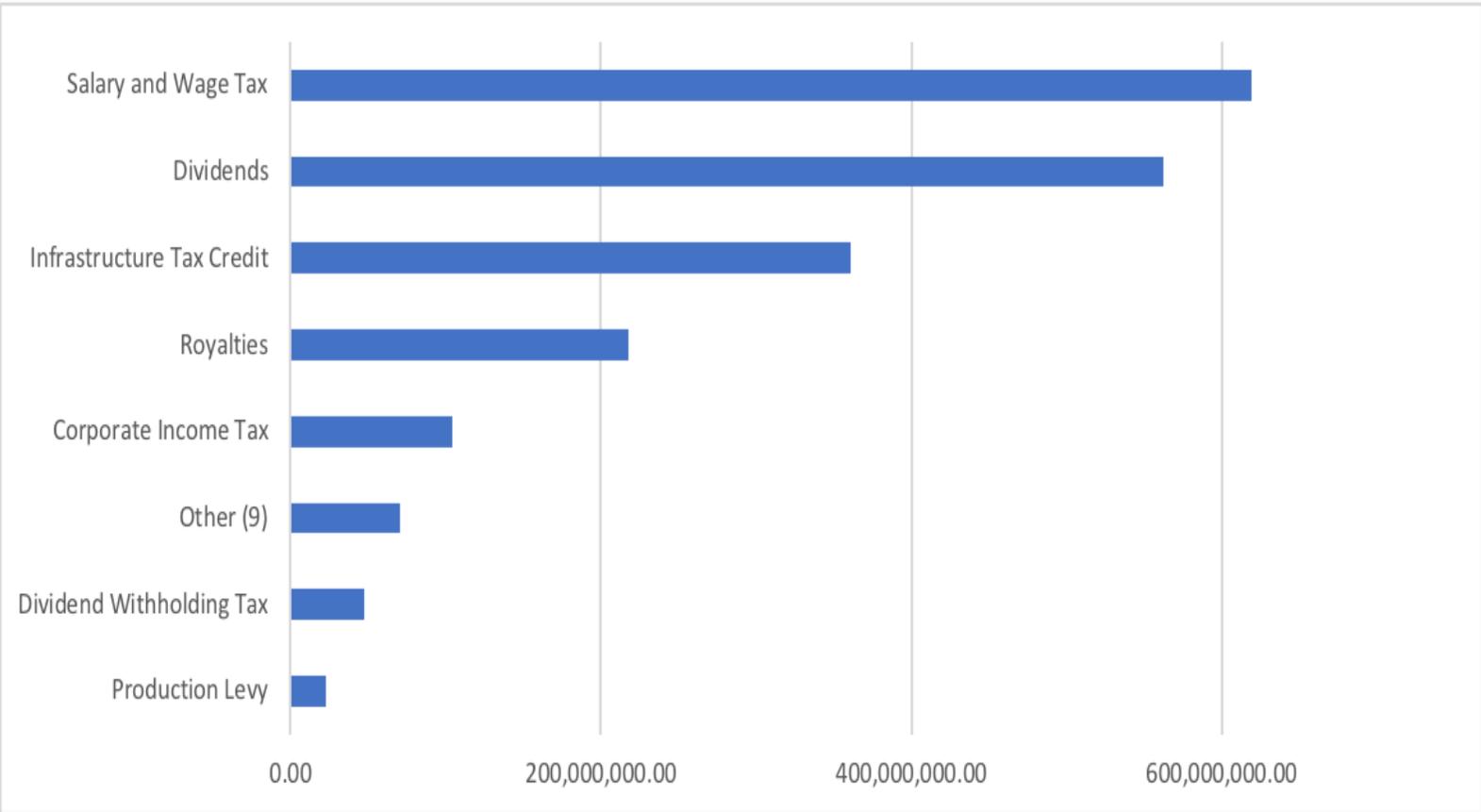
# Categorized payments from EITI reports



Source: Authors

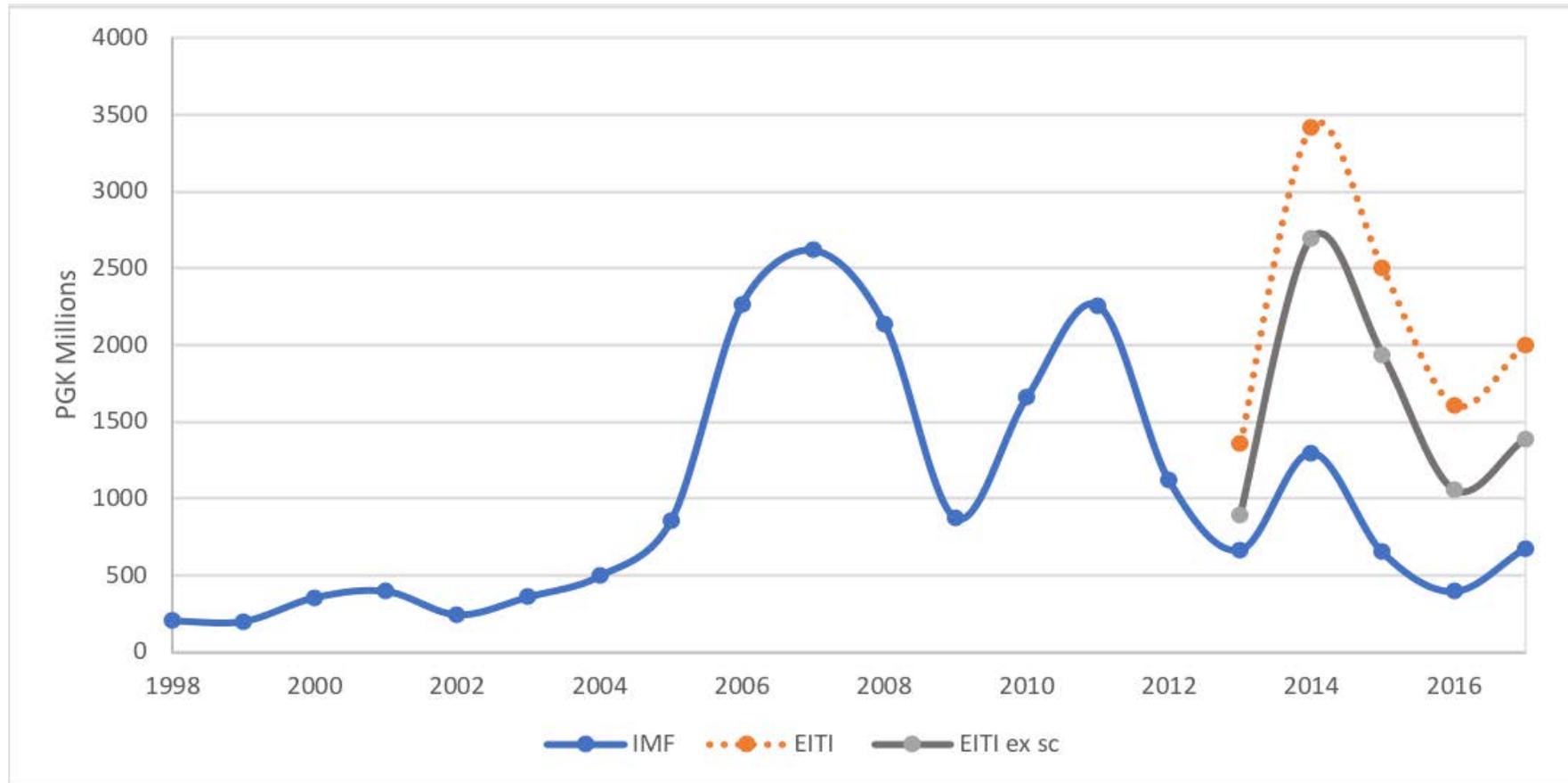
PNG and some international data

# Tax revenue from resource sector in 2017



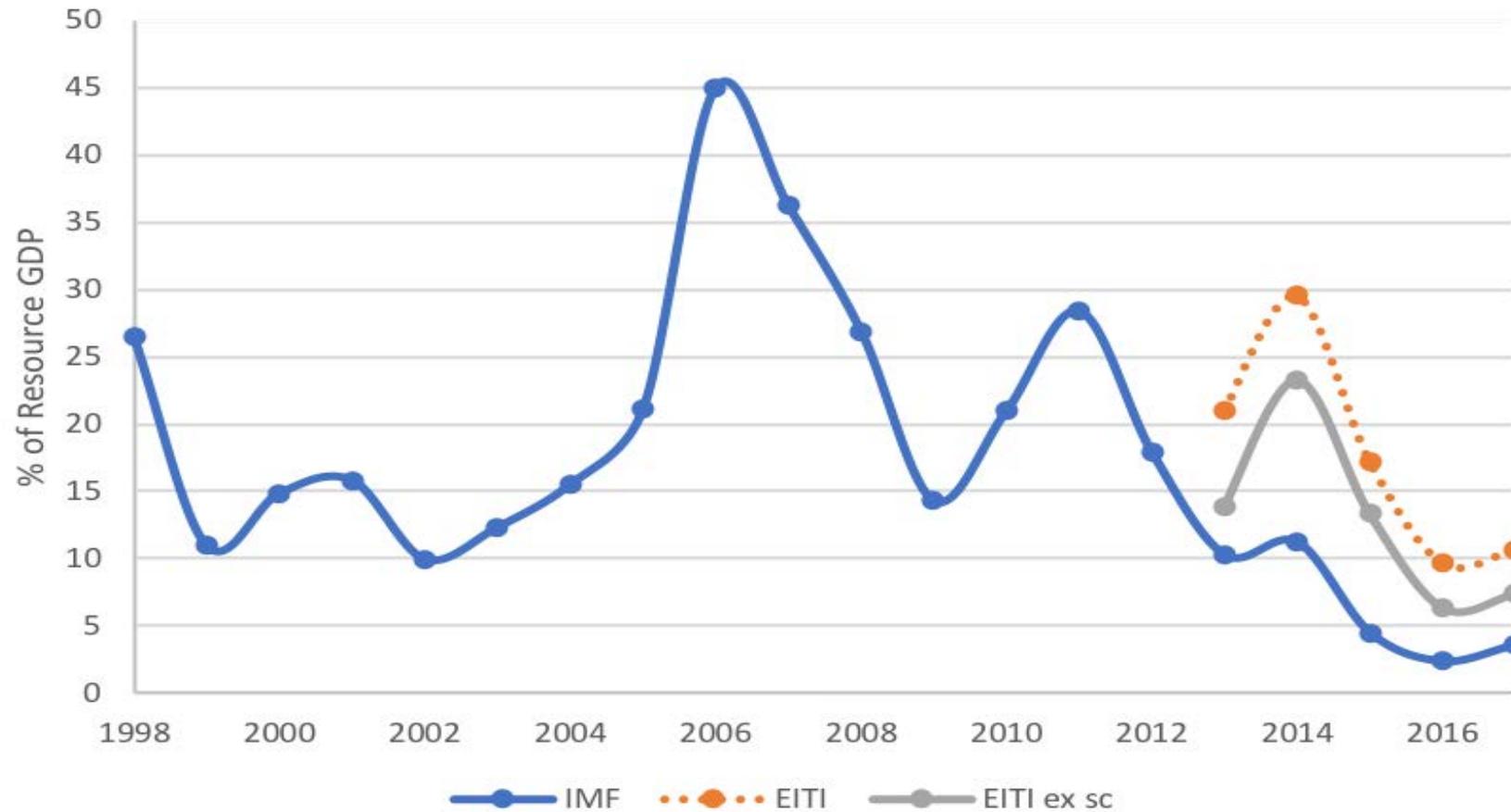
Source: EITI 2017 data

# PNG government's total resource revenue



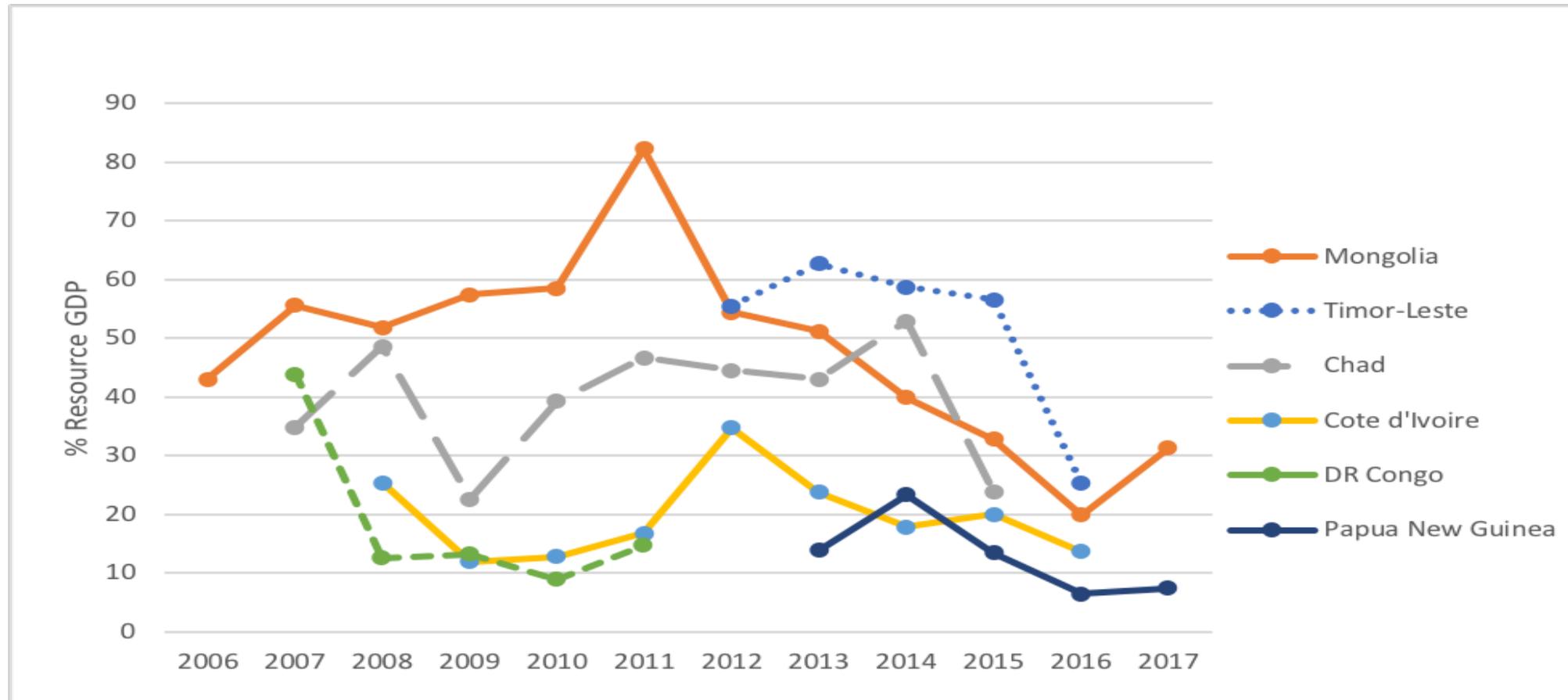
Source: IMF and EITI

# Estimate of PNG government's take (% resource GDP)



Source: Authors

# Government take: Int'l comparison



Note: Calculations are based on EITI data excluding social contributions.

Source: Authors

# Payment types: International comparison

| Country          | Corporate Income Tax | Royalties | Gov't Equity | Social Contributions |
|------------------|----------------------|-----------|--------------|----------------------|
| Papua New Guinea | 5%                   | 11%       | 28%          | 33%                  |
| Mongolia         | 19%                  | 37%       | 9%           | 7%                   |
| Timor Leste      | 14%                  | 58%       | 0%           | 16%                  |
| Chad             | 2%                   | 38%       | 37%          | 7%                   |
| DR Congo         | 30%                  | 10%       | 4%           | 10%                  |
| Cote d'Ivoire    | 3%                   | 16%       | 57%          | 8%                   |

Note: Data based on most recent available sample year.

Source: EITI

# Does the PNG government get a fair share?

- Two ways to read the data on PNG
  - Low take (even lower than DRC) suggests "no"
  - However, fall in commodity prices and stage of resource projects in the country can explain the low take in recent years.
- Not possible to reach a definitive conclusion.
- Ongoing research: Regression analysis that controls for determining factors of government take, i.e. bargaining power, commodity prices, costs, stage of resource projects, and others.
- Overall, data suggests there is back-load in fiscal take from resource projects.
- This is not "fair" or "unfair", but a suboptimal outcome for any developing country.

# 3. Policy recommendations: Fiscal regime

- PNG is a developing country which means funds for crucial spending such as infrastructure, health and education are needed today rather than tomorrow.

Therefore, avoid deals with MNCs that lead to extreme back-load of fiscal take.

Some options for generating more upfront payments from future resource projects:

- Reduce incentives (loss carry forward arrangements, tax concessions, treating royalties as advance income tax, etc.).
- Reconsider zero rating GST. Many resource rich countries derive significant revenue through GST. It is also relatively easy to administer.
- Relying more on royalties on sales. They have other advantages
  - More stable than income tax and other payments
  - Relatively easy to administer
- General: There seems no mechanism for gov't to benefit from exceptionally high commodity prices (e.g. additional royalty, excess profit tax)
- As our model suggests, achieving such outcomes depends on relative bargaining power and every party has outside options.

# Policy recommendations: Economy-wide

- Better macro policy: change mindset: “need the next resource projects to save us”
- Less dependence on resources sector for:
  - Growth
  - Revenue
  - Foreign exchange
- Better policies in non-resource sector
  - Agriculture, tourism
- Improve your outside options → increase  $\pi_G^*$
- Less dependence also decreases impatience → increase  $\alpha$
  
- Lower political risk and reduce corruption → increase  $\alpha$
  
- Stable political regime
  - Lower political risk → increases  $\alpha$
  
- Stable policies towards MNCs
  - Encourage entry of MNCs → more competition → reduces MNCs bargaining strength → increases  $\alpha$
  
- Remember: leaving it in the ground for future exploitation is a valid option

# Policy recommendations: Economy-wide (ctd)

- Developing Countries
  - rates of return in investment in education, health, infrastructure are high
  - Limited ability to borrow against future tax revenue
- Impatience: exploit resource now
- But institutional capacity to spend it is low
  - if do it now, save it now and spend it later
  - do it later