

Does the PNG government get its fair share from the resource sector?

PNG UPDATE
8-9 AUGUST 2019

Martin Davies

Associate Professor, Washington and Lee University
Visiting Associate Professor, UPNG
Research Fellow, Institute of National Affairs
Visiting Fellow, Development Policy Center, ANU

Marcel Schroder

Assistant Professor, Lebanese American University
Visiting Lecturer, UPNG
Visiting Fellow, Development Policy Center, ANU
Consultant, ADB

Research Assistants: Nour Bedran (LAU), Anslem Manoka (UPNG), Laura Nettuno (Vanderbilt)

We thank the ANU-UPNG Partnership and UPNG for generous research support.

Plan for Today

1. Theory
2. Data
3. Policy Implications
 - resources fiscal regime
 - economy-wide

Motivation: why are we looking at this

- Why are we looking at this?
 - PNG
 - Lack of data availability (previous project)

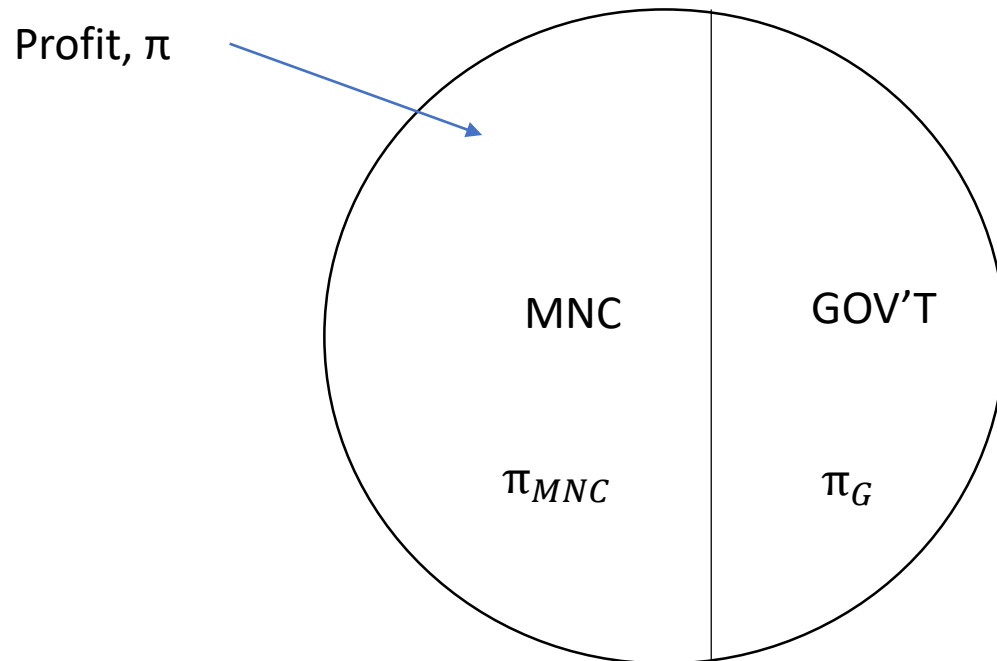
- What are we doing?
 - New database: EITI
 - Theoretical model
 - Empirical analysis (to come): examine government take controlling for
 - factors which influence the bargain between Govt and MNC
 - profit related variables (cost, prices)

1. Theory

1. Bargaining game: Division of gains between two parties

- Two parties: Government, MNC

Dividing profit: you get more, I get less



$$\text{Profit } \pi = \pi_G + \pi_{MNC}$$

Nash bargaining framework

- Total Rents, π

$$\pi = P.Q - C(Q)$$

- P = price of resources
- Q = quantity of resources
- $C(Q)$ = cost of producing given quantity of resources, Q
- In event of bargain, rents are distributed

$$\pi = \pi_G + \pi_{MNC}$$

- π_G : government profit, if bargain takes place
- π_{MNC} : MNC profit, if bargain takes place

Nash bargaining framework

$$B = (\pi_G - \pi_G^*)^\alpha (\pi_{MNC} - \pi_{MNC}^*)^{1-\alpha}$$

$$\text{Solution: Government share} = \frac{\pi_G}{\pi} = \alpha \left[1 - \frac{\pi_{MNC}^*}{\pi} \right] + (1-\alpha) \left[\frac{\pi_G^*}{\pi} \right]$$

- Depends on
 - π_G : what government gets if bargain takes place
 - π_G^* : what government gets if bargain breaks down
 - π_{MNC} : what MNC if bargain takes place
 - π_{MNC}^* : what MNC gets if bargain breaks down
 - α : bargaining strength of government, $1-\alpha$: bargaining strength of MNC
- Participation Constraints: $\pi_G > \pi_G^*$ $\pi_{MNC} > \pi_{MNC}^*$

Nash bargaining framework

- Government gets better deal if
 - Outside option better: π_G^* higher
 - Bargaining strength, α , higher (less impatient)
- MNC gets better deal if
 - Outside options better: π_{MNC}^* higher
 - Bargaining strength, $(1-\alpha)$, higher

- $\uparrow \pi_G^* \rightarrow$ increase in government share
- $\uparrow \pi_{MNC}^* \rightarrow$ decrease in government share
- $\uparrow \alpha \rightarrow$ increase in government share

Simple example

- Two people, Rachael and Hane, dividing a pizza of size 1
- If they can't agree on a way to split it, it disappears
- Outside option: each has $\frac{1}{4}$ of a pizza at home
- Each has equal bargaining strength: $\alpha = \frac{1}{2}$, $1 - \alpha = \frac{1}{2}$
- Rachael's share = $\frac{\pi_R}{\pi} = \alpha \left[1 - \frac{\pi_H^*}{\pi} \right] + (1 - \alpha) \left[\frac{\pi_R^*}{\pi} \right]$
 $= \frac{1}{2} \left[1 - \frac{1/4}{1} \right] + \left(\frac{1}{2} \right) \left[\frac{1/4}{1} \right] = \frac{1}{2}$
- Similarly, Hane's share = $\frac{1}{2}$

Suppose Rachael's bargaining strength increases to $\alpha = \frac{3}{4}$

then Rachael gets 0.625, and Hane 0.375

Suppose Hane has $\frac{3}{4}$ of a pizza at home: Rachael gets 0.25 and Hane 0.75

Outside options

What does π_G^* depend on:

- Capacity to do the project yourself – nationalize:
 - if you can't nationalize you get zero, but
- Leave it in the ground
 - Defer exploitation now to future

What does π_{MNC}^* depend on:

- Projects in other countries (profits elsewhere relative to here)
- Fear of break-down in negotiations and another MNC getting project

Bargaining strength

Governments bargaining strength, α , depends on:

- Accountability to people – pressure to push for better deal
 - Increase transparency
 - Higher transparency \rightarrow push for better deal
- Political risk
 - Increased likelihood of disruption of project \rightarrow decreases α \rightarrow MNC better deal
- Corruption
 - decrease α
- Bureaucratic ability
 - Less able bureaucracy \rightarrow less effective at negotiations \rightarrow lower α

MNC's bargaining strength ($1 - \alpha$) depend on:

- Number of competitors (even if collaborating)
- Sunk costs (exploration, construction)
 - How heavily invested is mnc?

What does model say about how to bargain?

- Improve your outside options
- Increase your bargaining strength

- $\uparrow \pi_G^* \rightarrow$ increase in government share
- $\uparrow \pi_{MNC}^* \rightarrow$ decrease in government share
- $\uparrow \alpha \rightarrow$ increase in government share

- “We can’t wait too long before our place in the queue slips.”
- Peter Botten, June 2019 (reminder: outside options)

2. Data

Data on resource revenue

This is a cross-country research project.

Motivation: Lack of readily available data on countries' resource tax revenue

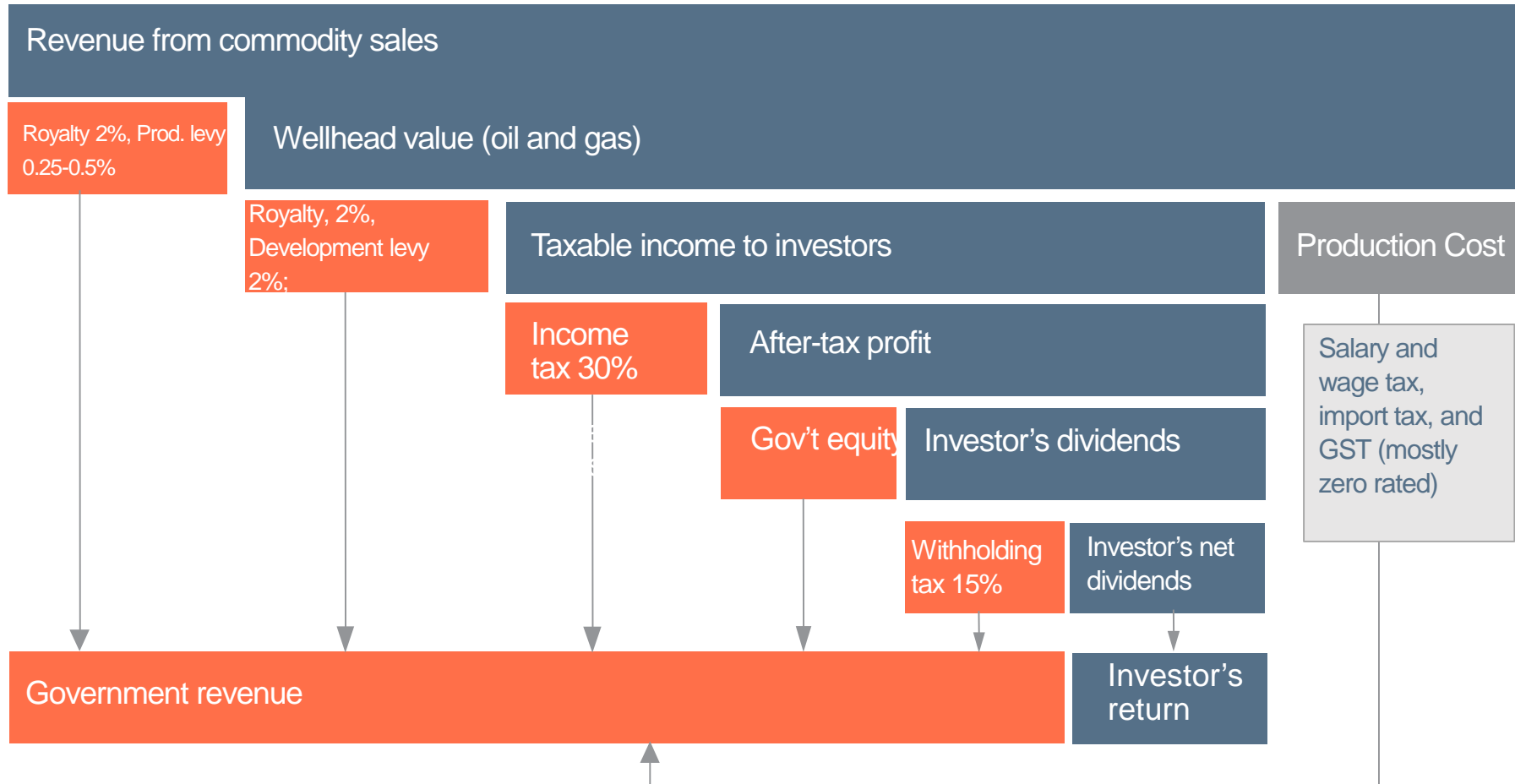
- Recently, International Centre for Tax and Development (ICTD) released a cross-country database on tax revenues, including from resource sector.
- ICTD is mostly based on IMF Article IV reports.
- Reasonably long time series, but numbers typically come from budgets, no breakdown of payments, and not clear if accurate.

Our database

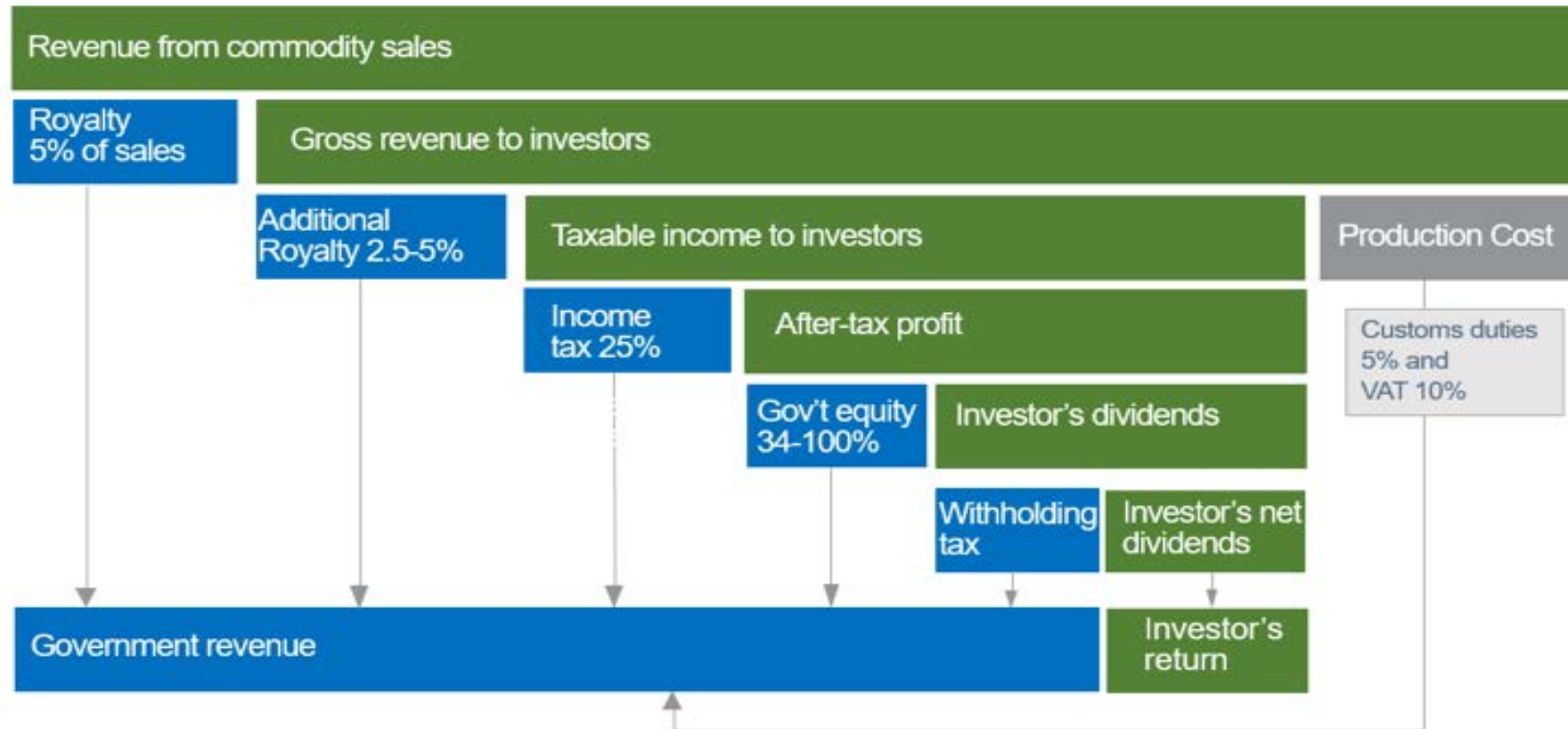
- Based on Extractive Industries Transparency Initiative (EITI) annual reports
- EITI: Formed in 2003, 52 member countries currently, seeks to address governance and transparency issues in resource sector.
- Among others, annual EITI reports publish detailed information on government tax revenues from the extractives sector.
- We collect this information where possible for the 52 member countries plus former ones such as Azerbaijan, Niger, US, and Yemen.
- Sample period 2004-2017
- Data quality often seems questionable in earlier years.
- Best to restrict sample period to 2009-2017.

- We report resource revenues grouped into the following categories:
 - Total resource revenue
 - Corporate income tax (CIT)
 - Royalties
 - Payments associated with state ownership (Equity)
 - Production sharing agreements/contracts (PSA/PSC)
 - Social contributions (incl. salary and wage tax)
- Other payments not reported separately:
 - VAT/GST
 - Bonuses, e.g. signature bonus
 - License fees
 - Dividend or interest withholding tax
 - Import duties
 - Others

PNG's fiscal regime (simplified)



Mongolia: Mining fiscal regime

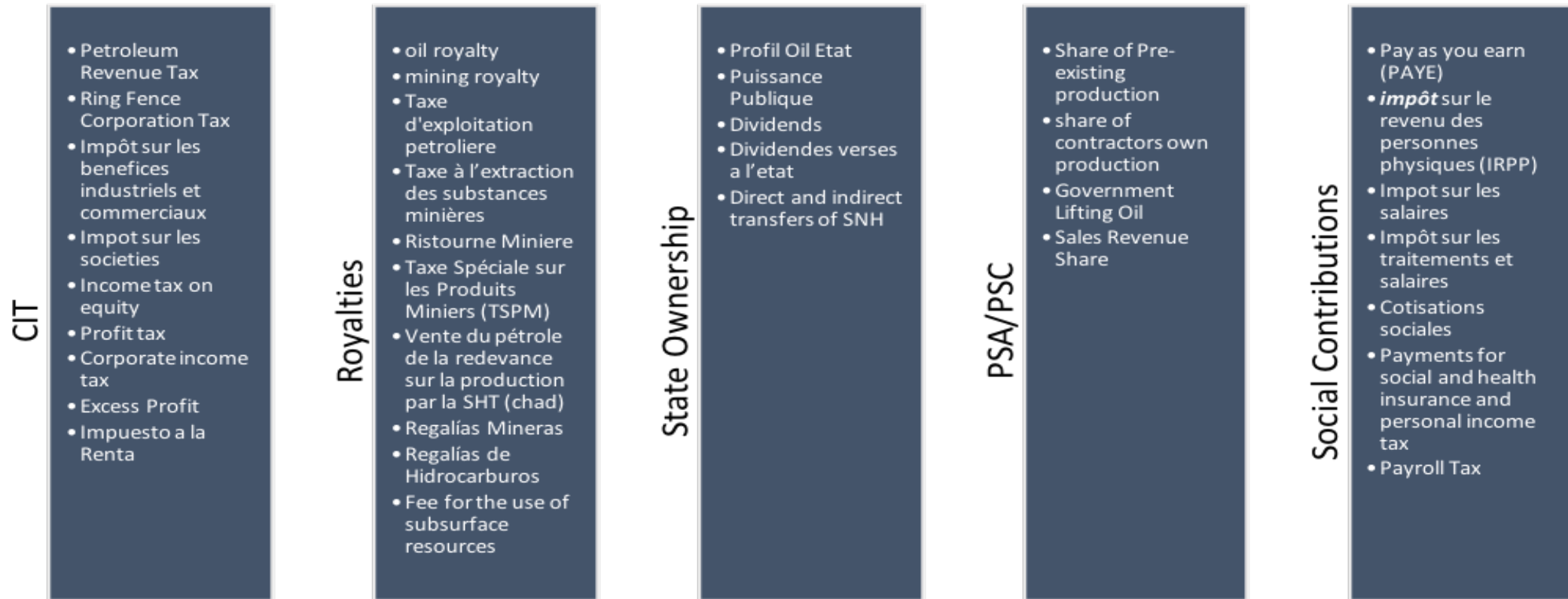


Source: Namkhajantsan and Schröder (2019)

EITI's and our approach

- EITI determines material payments and reporting entities (companies and government agencies)
- EITI sends out templates to companies and government agencies
- Next, payments of reporting companies are compared against government and differences reconciled.
- We use reconciled revenues reported by government.
- In most cases, >95% of revenues are reconciled and remaining differences very small (<1% of total).
- Exceptions are highlighted in the dataset.
- Often judgment calls are needed in terms of payment classification.
- Large variety in terms of reporting style, consistency, and apparent data reliability.

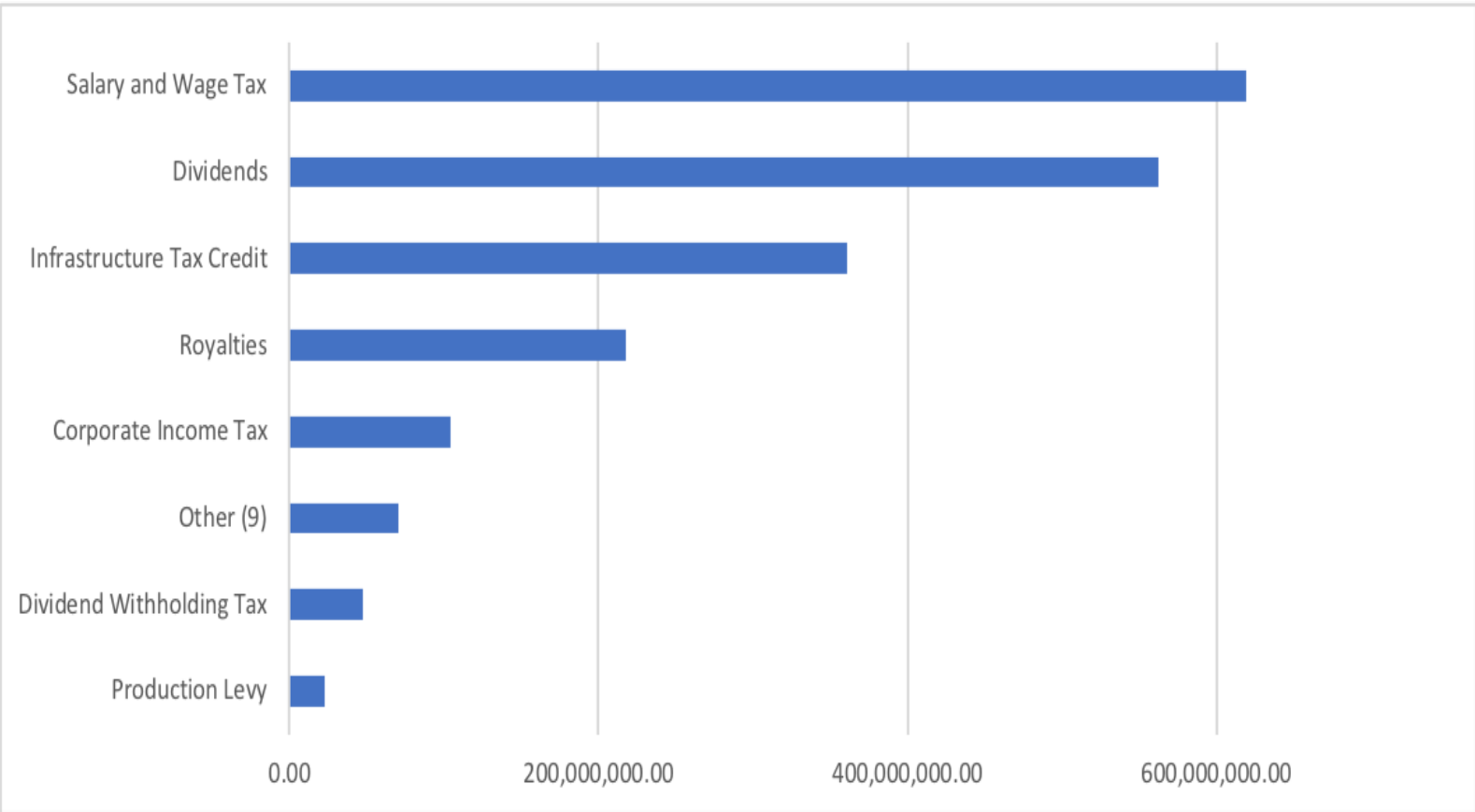
Categorized payments from EITI reports



Source: Authors

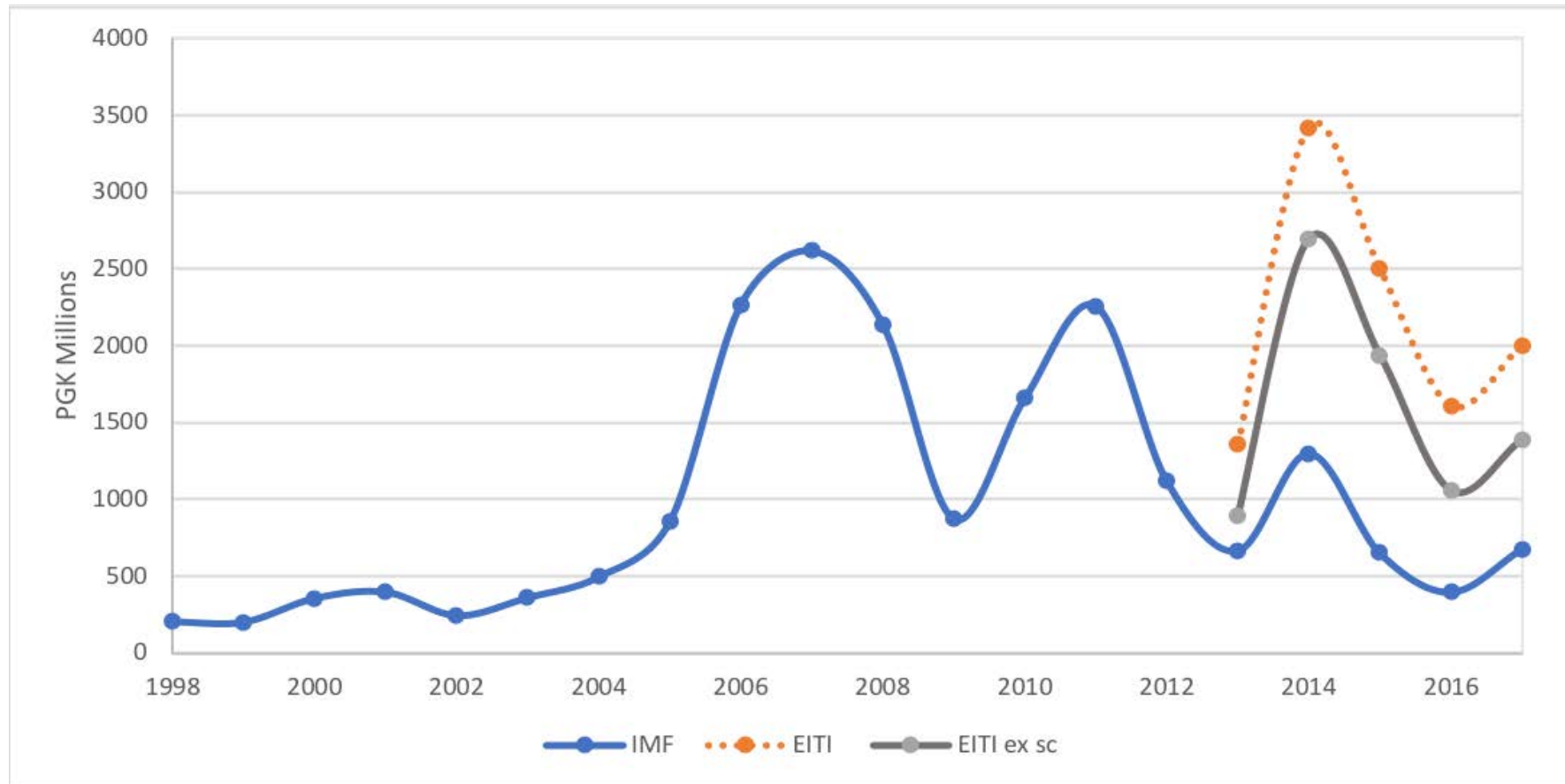
PNG and some international data

Tax revenue from resource sector in 2017



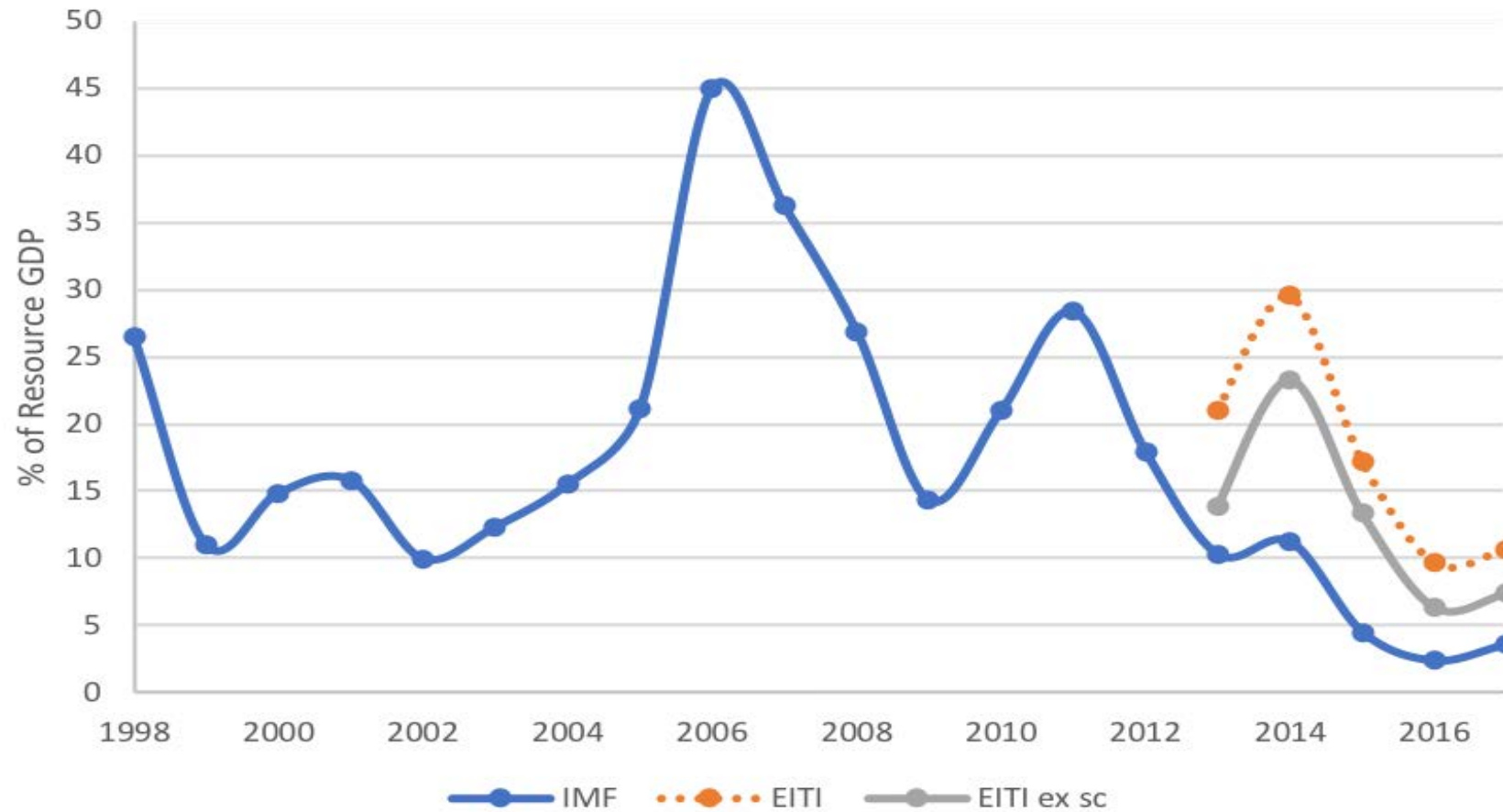
Source: EITI 2017 data

PNG government's total resource revenue



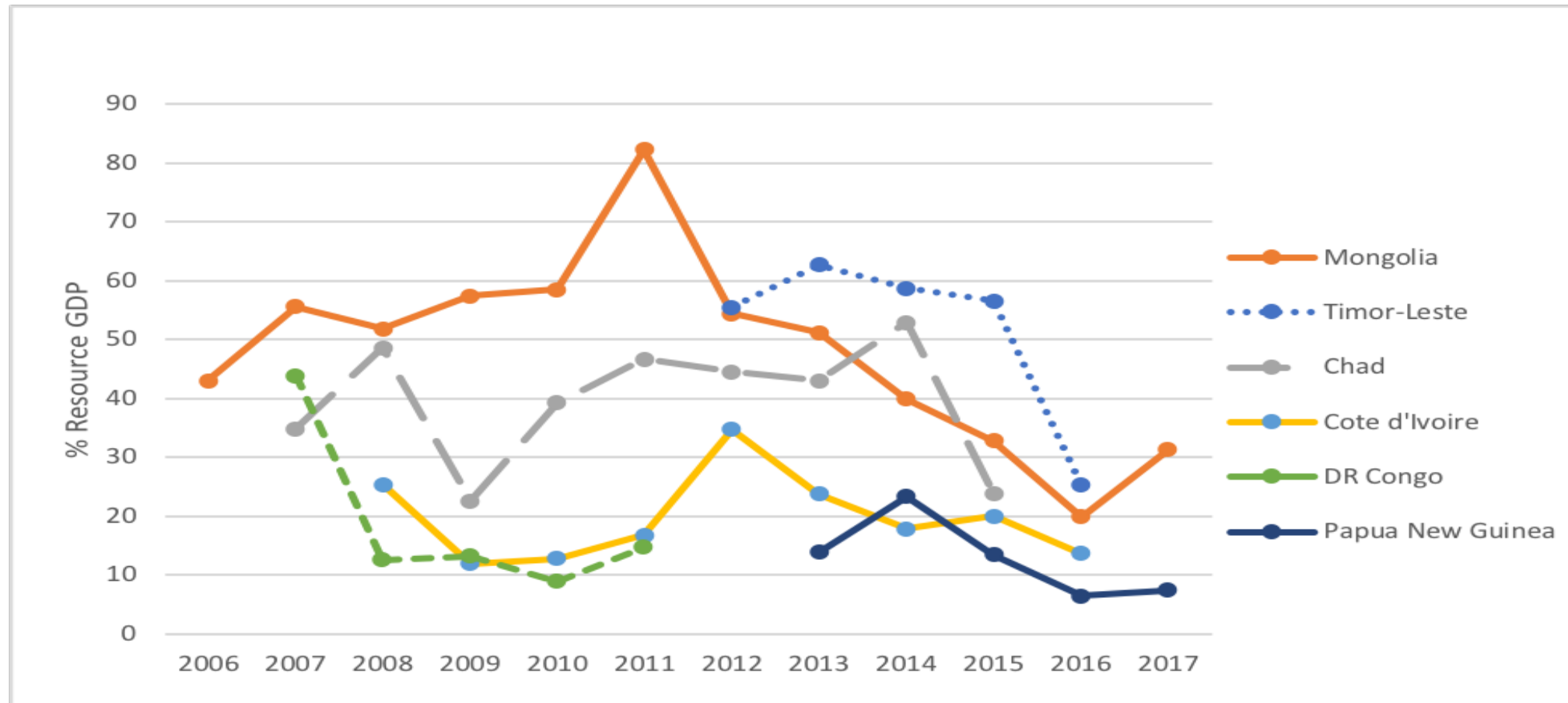
Source: IMF and EITI

Estimate of PNG government's take (% resource GDP)



Source: Authors

Government take: Int'l comparison



Note: Calculations are based on EITI data excluding social contributions.

Source: Authors

Payment types: International comparison

Country	Corporate Income Tax	Royalties	Gov't Equity	Social Contributions
Papua New Guinea	5%	11%	28%	33%
Mongolia	19%	37%	9%	7%
Timor Leste	14%	58%	0%	16%
Chad	2%	38%	37%	7%
DR Congo	30%	10%	4%	10%
Cote d'Ivoire	3%	16%	57%	8%

Note: Data based on most recent available sample year.

Source: EITI

Does the PNG government get a fair share?

- Two ways to read the data on PNG
 - Low take (even lower than DRC) suggests "no"
 - However, fall in commodity prices and stage of resource projects in the country can explain the low take in recent years.
- Not possible to reach a definitive conclusion.
- Ongoing research: Regression analysis that controls for determining factors of government take, i.e. bargaining power, commodity prices, costs, stage of resource projects, and others.
- Overall, data suggests there is back-load in fiscal take from resource projects.
- This is not "fair" or "unfair", but a suboptimal outcome for any developing country.

3. Policy recommendations: Fiscal regime

- PNG is a developing country which means funds for crucial spending such as infrastructure, health and education are needed today rather than tomorrow.

Therefore, avoid deals with MNCs that lead to extreme back-load of fiscal take.

Some options for generating more upfront payments from future resource projects:

- Reduce incentives (loss carry forward arrangements, tax concessions, treating royalties as advance income tax, etc.).
- Reconsider zero rating GST. Many resource rich countries derive significant revenue through GST. It is also relatively easy to administer.
- Relying more on royalties on sales. They have other advantages
 - More stable than income tax and other payments
 - Relatively easy to administer
- General: There seems no mechanism for gov't to benefit from exceptionally high commodity prices (e.g. additional royalty, excess profit tax)
- As our model suggests, achieving such outcomes depends on relative bargaining power and every party has outside options.

Policy recommendations: Economy-wide

- Better macro policy: change mindset: “need the next resource projects to save us”
- Less dependence on resources sector for:
 - Growth
 - Revenue
 - Foreign exchange
- Better policies in non-resource sector
 - Agriculture, tourism
- Improve your outside options → increase π_G^*
- Less dependence also decreases impatience → increase α

- Lower political risk and reduce corruption → increase α

- Stable political regime
 - Lower political risk → increases α

- Stable policies towards MNCs
 - Encourage entry of MNCs → more competition → reduces MNCs bargaining strength → increases α

- Remember: leaving it in the ground for future exploitation is a valid option

Policy recommendations: Economy-wide (ctd)

- Developing Countries
 - rates of return in investment in education, health, infrastructure are high
 - Limited ability to borrow against future tax revenue
- Impatience: exploit resource now
- But institutional capacity to spend it is low
 - if do it now, save it now and spend it later
 - do it later